

The Growth Equity Case Study 3.0: What to Expect in Real Life

The Liquidation Preference, the Cohort Analysis, and the Student Torn Between VC and PE...



This Lesson: Growth Equity Cases 101

For the files and resources, please go to:

https://mergersandinquisitions.com/growthequity-case-study/

(Excerpt from our <u>VC & Growth Equity</u> Course.)



This Lesson: Growth Equity Cases 101

Yes, we've previously covered this topic (twice!) via case studies of Atlassian.

However, they were not great examples of real-life case studies (too much focus on minutiae, such as <u>original issue</u> <u>discount</u> and loan fee amortization).



Growth Equity Case Studies: Lesson Overview

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Part 1: Growth Equity Case Studies

 Growth Equity: Mix of private equity (leveraged buyouts) and venture capital (investing in risky but high-growth startups)



• Difference 1: Only tend to invest minority stakes in companies



• **Difference 2:** Companies must have proven markets and business models, i.e., revenue, even if they're not profitable



• **Difference 3:** Companies use the investment for a *specific* growth purpose, such as market/geographic expansion, more sales reps, factories, acquisitions, etc.





Part 1: Growth Equity Case Studies

Venture Capital Case Studies

Growth Equity Case Studies

Private Equity Case Studies (LBOs)

"Back of the Envelope"
Projections / Forecasting

Qualitative Analysis of Market / Product / Team

Cap Table Exercises
(Dilution, Options Pools,
Liq. Pref., Participation,
etc.)

Exit Assumptions and Deal Multiples

3-Statement or Cash Flow Model

Cohort Analysis & Customer Data Used to Drive Model

Primary vs. Secondary, Liq. Pref., Participation, etc.

Entry/Exit Assumptions and IRR

3-Statement or Cash Flow Model

Debt Schedule (Revolver, Repayments, Interest, Cash Sweep, etc.)

Bells & Whistles (Earnouts, Waterfalls, M&A vs. IPO Exit, etc.)

Entry/Exit Assumptions and IRR



Part 1: Growth Equity Case Studies

• **SCENARIO:** The company needs €60 million of funding to implement a plan that could 7x its revenue in 5 years



• QUESTION 1: Should we invest this €60 million at a very high valuation (12.5x revenue), even with a 2x liquidation preference, and €50 million at a lower valuation?



• QUESTION 2: What does the exit look like? Can we achieve the 3.0x multiple or ~30% IRR?



QUESTION 3: What about the "Downside Case"?





Part 2: Historical Trends and Revenue

• **Step 1:** Need to "extract" the historical data, such as the Churn Rate and Upsell figures in EUR, from the customer-level data



• **EXAMPLE:** To sum up the New Customer Revenue in one year: =SUMIFS(Customers!F6:F177,Customers!F6:F177,">>0",Custome rs!E6:E177,"")/Units



• **Step 2:** Use these trends and the "New Customer" estimates to forecast the revenue over 5 years and calculate metrics such as the LTV and CAC







Part 3: Financial Statement Projections

• Income Statement: Link in the Revenue and Sales & Marketing and make the rest simple percentages of Revenue



 Balance Sheet and Cash Flow Statement: Very similar; link most items to Revenue, COGS, or OpEx



• **TRUTH:** We mostly care about this company's *Cash position* and the amount of funding they need to operate – so these projections matter for determining this Cash number





Part 4: Sources & Uses and Ownership

• **KEY POINT:** Yes, we invest €110 million total, but the ownership is a bit more complex since it's at 2 different valuations!



• Ownership 1: 60 / (60 + 1200) = 4.8% — the standard Investment / Post-Money calculation



• Ownership 2: 50 / 800 = 6.3% since it's a secondary purchase that does not create new shares!



• Question: Doesn't the primary purchase dilute the secondary purchase ownership? Yes, maybe, but it's small and the timing is unclear.... so, move on





Part 5: Exit Calculations and IRR

• Revenue Multiple: Should be lower, in-line with the SaaS public comps; perhaps more like 5 – 6x due to much lower growth



• **Investor Proceeds:** More difficult since we must factor in the 2x Liquidation Preference on the Primary Share Purchase... =MIN(K56,MAX(K58:K59))+IF(K56>K58,K56*\$L\$9,0)



• First Part: MIN(Exit Equity Value, MAX(Liquidation Preference, Primary Ownership))



Second Part: +IF(Exit Equity Value > Liquidation Preference,
 Secondary Ownership * Exit Equity Value, 0)



Part 6: Investment Recommendation

• Targets: 30% IRR and 3.0x multiple; we're close here



• Also: The business metrics, such as the LTV / CAC, are reasonable, and while 7x growth in 5 years is high, it is possible for top software companies



• **Downside Case:** Even with half the new customer count and lower revenue multiples of 3 – 4x, we do achieve a 1.5x multiple with mid-teens IRRs, above the minimums





Recap and Summary

• Part 1: What to Expect in a Growth Equity Case Study

• Part 2: Historical Trends and Revenue

• Part 3: Financial Statement Projections

Part 4: Sources & Uses and Ownership

• Part 5: Exit Calculations and IRR

Part 6: Investment Recommendation











